

Disadvantaged Business Enterprise Unified Certification Program

Acknowledges

Emerald Global Consulting Inc.

As a certified DBE in accordance with 49 CFR Part 26 as published in the Code of Federal Regulations

Michigan Department of Transportation

Date of Certification: <u>05/24/2021</u>

Date Issued: <u>05/28/2021</u>

Reidar M. Keating, Manager Office of Business Development Lisa Thompson, Administrator DBE Program

MDOT has certified your firm as a DBE on behalf of all Michigan Unified Certification Program (MUCP) partnering agencies.

This certificate is accurate as of the date issued. It remains valid assuming all DBE Program requirements are met, however it is subject to change. For the most up to date information, please visit the MUCP website at: www.michigan.gov/mdotdbe prior to issuing any or all subcontracts.